



Llywodraeth Cymru  
Welsh Government

Mr Huw Vaughan Thomas  
Auditor General for Wales  
Wales Audit Office  
24 Cathedral Road  
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9 December 2016

Dear Auditor General for Wales

**Response to the report 'Preparations for the implementation of fiscal devolution'  
(1 December 2016)**

I would like to thank you for this report. I am pleased that the significant progress made to date has been recognised, and I very much welcome the recommendations made by the WAO.

Engagement between the WAO and the Welsh Government has been active and constructive throughout the fiscal devolution process so far. As a result, this report provides a well-informed and accurate reflection of our efforts to deliver fiscal reform for Wales.

As the report rightly recognises, this is a complex programme of activity and it is moving at pace towards April 2018. There will undoubtedly be some significant challenges ahead. The report clearly identifies these potential challenges and this will be helpful as we move forward with the Welsh Revenue Authority Implementation Programme and the wider work to implement fiscal devolution. We are confident that these challenges can be met with the appropriate plans and skilled and committed staff in place.

Yours sincerely

**Andrew Jeffreys**

Cyfarwyddwr - Director  
Trysorlys Cymru - Welsh Treasury

c.c. Cabinet Secretary for Finance and Local Government  
Chair of the NAW Finance Committee  
Chair of the NAW Public Accounts Committee  
Welsh Government Corporate Governance Unit  
Permanent Secretary, Welsh Government  
Welsh Revenue Authority Implementation Director



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