Y Bwrdd Rheoli Management Board

MB (02-09) Paper 7

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Financial Management Report: Period Ended 31 January 2009

This paper has been prepared for consideration by the Management Board and has been deemed suitable for publication.

Purpose and summary of issues

- 1. The purpose of this report is to highlight, for the Management Board, the significant issues effecting APS's financial performance and, in particular:
 - To provide an estimate of the projected year end position;
 - To summarise the financial performance for the year-to-date period, ending 31 January 2009;
 - To identify the risks and opportunities in managing APS' financial resources for the remainder of the year;
 - To recommend actions to the Management Board on maximising the resources available.

Day to day management of less significant matters will continue to be undertaken by budget holders supported by the Financial Control Team.

2. The key messages are:

- The current projected outturn underspend is £785,000, representing 1.7% of the annual budget and is within the year end tolerance of 2%;
- The projected underspend takes account of all known commitments, including further potential calls on unallocated reserves and is, therefore, available to fund any further projects that can be identified;
- The projected underspend is £605,000 lower than the projection of £1.390m reported for December 2008; the reasons for this decrease are set out in the report.

Recommendations

- 3. That the Board:
 - a) reviews the projected financial performance for the year:
 - b) notes the risks and takes action to mitigate them as far as is possible;
 - takes action to make best use of the resources available by ensuring that the projects comprising the £1.029m estimated call on Unallocated Reserves are reviewed and effectively progressed before 31 March 2009; and

d) examines potential uses for £785,000 currently identified as being unused at the year end.

Discussion

KEY MESSAGES

Projected Year End Outturn

- 4. The revised projected outturn is estimated to be £45.396m against a budget of £46.181m, which represents an underspend of £785,000 or 1.7%. This is a reduction of £605,000 compared to the December 2008 figure. The £785,000 is available for other projects/expenditure that can be completed before the end of the financial year.
- 5. The decrease in the projected underspend from that reported for December 2008 is set out below:

| Explanation for decreased projected under spend | Variance (£'000) |
|---|---------------------|
| Reduction in the overall projected outturn provided by Services throughout APS | (64) |
| Reduction in estimated amount required for Members' Research Management System (see note 6) | (15) |
| Increase in amount required for restoring fully functioning Committee Room in Ty Hywel (see note 6) | 30 |
| Increase in amount required for the refurbishment of 3A (see note 6) | 50 |
| New Spend Identified (see note 6) | |
| Replacement chillers for Ty Hywel | 100 |
| Security staffing restructuring | 100 |
| Sustainability improvements | 35 |
| North Wales Office | 20 |
| Hand dryers Ty Hywel | 15 |
| Corporate training | 14 |
| Accounting adjustment to reflect impairment in the value of the Pierhead building to take account of current market value | 320 |
| Total | 605 |

6. The budget for 2009-10 has been approved and committed expenditure coupled with the need to make cash savings of £250,000 means there will be little scope to fund additional projects without corresponding savings elsewhere.

Period ended January 2009

7. An underspend of £726,000 is reported for the period ended 31 January 2009. The main reason for this lies with large underspends within Members Pay & Allowances, due to Members not claiming their full entitlements and with ICT as a result of the late receipt of an invoice for £177,000 from Merlin.

8. Risks - Red Flag Issues

Projected outturn is currently within the year end tolerance of 2% of budgeted expenditure. However this projection assumes that all additional projects and spend being

recognised during January 2009 will be completed by 31 March 2009. Consequently there is still the risk of a further increase in projected outturn underspend, if projects are delayed and unable to be completed during the current financial year. If this situation occurs it will put added pressure on next year's budget.

Members' Pension Scheme provision – GAD has recently advised that in their opinion there has not been a significant change to the level of provision previously reported. With continued economic uncertainty it is not possible to forecast the eventual provision that will need to be reported in the 2008-09 accounts.

None of the in year efficiencies of £982,000 are recurring and consequently will not contribute to next year's efficiency target of £250,000. Information on in-year efficiency savings can be found at note 7.

9. Opportunities - Green Flag Issues

Savings continue to be identified and transferred to the Unallocated Reserves. A further £0.410m was identified in January 2009 (See note 5 of Annex). An update on potential calls on unallocated reserves can be found in note 6 of the annex.

✓ Overall budgetary performance for January 2009 is within the 5% tolerance, further information on individual service performance can be found in note 1 of the annex.

FINANCIALS

1. Budget Performance for the period April – January 2008- 09

| Service | Profiled budget (£'000) | Actuals to date (£'000) | Budget remaining for the period (£'000) | Variance % | 2008-09 Annual Budget (£'000) | Projected under/ overspend (-) (£'000) | Projected Outturn (£'000) |
|-----------------------------------|-------------------------------|-------------------------------|---|---------------|--|--|---------------------------------|
| Corporate Unit | 1,395 | 1,319 | 76 | 5 | 1,671 | 98 | 1,573 |
| Legal Services | 381 | 360 | 21 | 5 | 487 | 10 | 477 |
| | 1,776 | 1,679 | 97 | 5 | 2,158 | 108 | 2,050 |
| OPERATIONS DIRECTORATE | | | | | | | |
| Human Resources | 1,175 | 1,234 | -59 | -5 | 1,401 | -40 | 1,441 |
| Office & Facilities Management | 8,166 | 8,413 | -247 | -3 | 9,989 | -208 | 10,197 |
| Financial Services | 630 | 586 | 44 | 7 | 790 | 49 | 741 |
| Members Pay & Allowances | 10,292 | 9,835 | 457 | 4 | 13,664 | 1,216 | 12,448 |
| ICT | 2,900 | 2,670 | 230 | 8 | 4,449 | 0 | 4,449 |
| External Communications | 1,528 | 1,482 | 46 | 3 | 2,460 | -20 | 2,480 |
| | 24,691 | 24,220 | 471 | 2 | 32,753 | 997 | 31,756 |
| ASSEMBLY BUSINESS DIRECTORATE | | | | | | | |
| Members' Research Service | 1,378 | 1,324 | 54 | 4 | 1,710 | 106 | 1,604 |
| Chamber & Legislation Services | 732 | 709 | 23 | 3 | 919 | 42 | 877 |
| PTRS | 1,462 | 1,408 | 54 | 4 | 1,880 | 79 | 1,801 |
| Committee Service | 903 | 878 | 25 | 3 | 1,168 | 77 | 1,091 |
| Co-ordination Unit | 80 | 78 | 2 | 3 | 98 | 5 | 93 |
| | 4,555 | 4,397 | 158 | 3 | 5,775 | 309 | 5,466 |
| Sub Total | | | | | 40,686 | 1,414 | 39,272 |
| Depreciation & Notional Interest | | | | | 4,775 | -320 | 5,095 |
| Sub Total | | | | | 45,461 | 1,094 | 44,367 |
| Unallocated Reserves | | | | | 720 | -309 | 1029 |
| Totals | 31,022 | 30,296 | 726 | 2 | 46,181 | 785 | 45,396 |

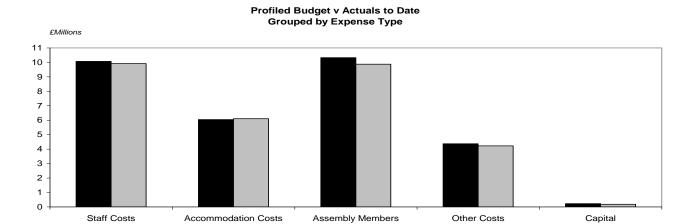
2. Explanation of Significant Variances for Projected Outturn (+/- 1%)or £100,000

| Service | Variance (£'000) | Reason for Variance | Action Being Taken to Rectify |
|--|-------------------------------|--|--|
| Corporate Unit | 5.9% under budget 98 | Current vacancies within the service are causing this underspend. | Underspend will be vired back to Unallocated Reserves during February. |
| Office & Facilities Management | 2.1% over budget 208 | Primarily staff salary costs relating to security staff, including overtime, utility costs and car parking. | Overspend will be met from unallocated resources (savings elsewhere within APS). Security services are being restructured which will reduce overall costs in 2009/10. Car parking arrangements will continue to be reviewed with a view to containing costs. |
| Members Pay & Allowances | 8.9% under budget 1,216 | Major causes contingency (513), pension provision (384) and Members' not claiming their full entitlements (210). | Underspend will be vired back to Unallocated Reserves during February. |
| Members' Research Service | 6.2% under budget 106 | The major cause is due to underspending on staff costs as a result of delays in filling vacancies (96). | Underspend will be vired back to Unallocated Reserves during February. |
| Adjustment for impairment of Pierhead Building | 6.7% over budget 320 | To reflect the significant decline in the buildings market value during the period as required by FRS 11. | Included in year end projections. |

3. Explanation of Variances outside 5% or £100,000 Tolerance for period April – January 2008-09

| Service Office & Facilities Management | Variance (£'000) 3% over budget 247 | Reason for Variance Mainly due to overspends on staff costs (133) and maintenance budgets | Action Being Taken to Rectify Some budgets within the service will be reprofiled to account for this. |
|--|---|---|--|
| Members Pay and Allowances | 4% under budget 457 | (105). Due to Members not claiming full entitlement and less than anticipated T&S claims from both Members and their staff. | Underspend will be vired back to Unallocated Reserves during February. |
| ICT | 8% under budget 230 | Late receipt of Merlin invoice for £177,000. Had the invoice been processed in time ICT would have reported an underspend of £53,000 or 2%. | The invoice has been processed and will appear in February's report. |

4. Profiled Budget Vs Actuals to Date - Grouped by Expense Type



■ Profiled Budget ■ Actuals to Date

5. Virements

| Unallocated Reserves | Released from | Allocated to | Unallocated Reserves Balance |
|----------------------------------|----------------------------|-------------------------|---------------------------------|
| Balance: | Service Budgets (£'000) | Service Budgets (£'000) | at End of Month (£'000) |
| Opening working balance 01/04/08 | - | - | 1,153 |
| April | 161 | 718 | 596 |
| Мау | - | - | 596 |
| June | - | 3 | 593 |
| July | 36 | 54 | 575 |
| August | - | 99 | 476 |
| September | - | 120 | 356 |
| October | 215 | 88 | 483 |
| November | | 35 | 448 |
| December | 160 | 298 | 310 |
| January | 410 | | 720 |
| Total | 982 | 1,415 | 720 |
| Projected Service Underspend | | | 1,094 |
| Potential Calls | | | -1029 |
| Projected Underspend | | | 785 |

6. Potential Calls on Unallocated Reserves

| Service | Estimated potential demands: | Current Situation | (estimate) (£'000s) |
|-------------------------------------|--|---------------------|------------------------|
| Details of potential c | alls as at 31/12/08 | | |
| · | Police Unit –additional working costs estimate | Yet to be allocated | 105 |
| OFM | Refurbishment of 3A - <i>Transferred from</i> 2009-10 | Yet to be allocated | 250 |
| Members' Research Service | ICT Information Management system | Yet to be allocated | 75 |
| ICT | Restoring old Committee room to fully functioning – Ty Hywel | Yet to be allocated | 200 |
| | Contingency for professional fees | Yet to be allocated | 50 |
| Members' Pay and Allowances | AM Pension Fund Cost | Yet to be allocated | TBC |
| | Sub Total | | 680 |
| Additional potential cal | lls identified in January 09 | | |
| | Changes to North Wales Office | Yet to be allocated | 20 |
| Office and Facilities Management | Replacement Chillers - Ty Hywel | Yet to be allocated | 100 |
| | Sustainability Improvements – lagging to pipework | Yet to be allocated | 35 |
| | Installation of hand dryers – Ty Hywel | Yet to be allocated | 15 |
| | Added Cost of Refurbishment of 3A | Yet to be allocated | 50 |
| | Security Restructuring | Yet to be allocated | 100 |
| ICT | Added Cost of restoring old Committee room | Yet to be allocated | 30 |
| Members' Research Service | ICT Information Management System – reduction in estimated costs | Yet to be allocated | (15) |
| HR | Corporate Training | Yet to be allocated | 14 |
| | Sub Total | | 349 |
| | Total Requested from Unallocated reserves at 31/01/09 | | 1,029 |

7. In – Year Efficiency Savings

| Service | Details | Recurring Efficiencies (£'000) | Non -Recurring Efficiencies (£'000) |
|--|---|--------------------------------------|---|
| Financial Services | Removal of an EO post | - | 27 |
| | Money surrendered due to underspending on staff costs (no posts surrendered) | - | 36 |
| Human Resources | Staff Restructuring | - | 134 |
| Chamber and Legislation Services | Money surrendered due to underspending on staff costs (no posts surrendered) | - | 70 |
| Members' Research Service | Money surrendered due to underspending on staff costs (no posts surrendered) | - | 90 |
| Committee Service | Money surrendered due to underspending on staff costs (no posts surrendered) | - | 30 |
| Committee Service | Money surrendered due to significant underspending on Witness/Expert Advisor Budget | | 50 |
| PTRS | Money surrendered due to underspending on staff costs (no posts surrendered) | - | 55 |
| Legal Service | Money surrendered due to underspending on staff costs (no posts surrendered) | | 55 |
| Legal Service | Money surrendered due to significant underspending on drafting services budget | - | 25 |
| Legal Service | Further Money surrendered after meetings with the Budget Manager due to significant underspending on drafting services budget | - | 10 |
| External Communications | Money surrendered due to underspending on staff costs (no posts surrendered) | - | 400 |
| Total | | - | 982 |