

## **ENVIRONMENT, PLANNING AND TRANSPORT COMMITTEE**

**Date:** Wednesday 15 May 2002  
**Time:** 2.00 to 4:45 pm  
**Venue:** Blaenavon Workmen's Hall, Blaenavon

### **QUINQUENNIAL REVIEW OF CADW**

#### **Purpose**

1. To offer members an opportunity to comment on the draft interim report of the quinquennial review of Cadw.

#### **Summary**

2. This paper attaches the draft interim report of the quinquennial review of Cadw which begins with a 2 page summary of findings and recommendations.

#### **Background**

3. Edwina Hart's Statement to Plenary of 10 May 2000, on the regime for reviewing Assembly Public Bodies (ASPBs) and other similar bodies, affirmed the Cabinet's commitment to continuing a quinquennial review regime, but in a more open way than in pre Assembly days. As an Assembly official working outside Cadw, I produced the attached draft interim review report.

#### **Consideration**

4. The draft report makes the following recommendations:

- that the Welsh Assembly Government produces a new long term mission statement for Cadw which after wide consultation is given Assembly endorsement;
- that the process of producing a new mission statement and three-year corporate plan

includes the production of a new mix of performance indicators which are less wholly focussed on process measurement and include some on outcomes sought for the historic environment of Wales;

- that Cadw considers this report and the responses to the consultation exercise as one input to its policy and management development;
- that the functions currently discharged by Cadw are necessary;
- that Cadw does not merge with the Countryside Council for Wales
- that Cadw does not merge with the National Museums and Galleries of Wales;
- that substantive consideration of the advantages and disadvantages of merger with the Royal Commission on the Ancient and Historical Monuments of Wales be deferred to the current Quinquennial Review of the Royal Commission;
- that Assembly Sponsored Public Body (ASPB) status for Cadw be ruled out, at least for the short and medium term;
- that the option of turning **part** of Cadw into an ASPB not be considered further;
- that the status quo model (of the executive agency model of organisation as it currently is) is not the appropriate model in the medium and longer term;
- that the precise organisational status of Cadw should be changed to better enable it to develop and implement policies which further the key themes and major strategies of the National Assembly for Wales. The precise organisational model should be one of the following:
  - a. Executive Agency within the Welsh Assembly Government with a Ministerial Policy Board
  - b. Conventional policy division(s) within the Welsh Assembly Government. If one division, part to retain the valuable Cadw brand as its title. If more than one division or unit, one to be called Cadw; or a mixture of a conventional division to lead on policy, statutory casework and strategy advice to Ministers and others, and a closely related executive agency called Cadw which would lead on properties in care;
- that whichever precise model of organisation structure for Cadw is adopted, at least part

of the organisation should operate under the title "Cadw"; and

- that the Welsh Assembly Government, advised by Cadw, and in consultation with Environment, Planning and Transport Committee (EPT) Committee and external stakeholders, determines its strategic priorities for the historic environment.

### **Crosscutting Themes**

5. The terms of reference of the reviews included reference to the Assembly's three key themes of equality, social inclusion and sustainability. The key themes of equality, social inclusion and sustainability are reflected in issues throughout the draft report, and the material which leads towards a recommendation for a new mission statement suggests that the three key themes be included explicitly in the new mission statement.

### **Next Steps**

6. Consideration of the comments of EPT Committee will inform the final version of the interim report and also planning for stage 2 of the review. In addition , I am also in the early stages of work on the quinquennial review of the Royal Commission on the Ancient and Historical Monuments of Wales(within the Culture portfolio) , and Sue Essex and Jenny Randerson have asked that I prepare a paper on linked issues for both EPT and Culture Committees emerging from work on the two reviews.

### **Action**

7. Committee members are invited to comment on the draft interim report.

**MARTIN ROLPH**